

Past Directorship For The Last Five Years

1.	Sembawang Shipmanagement Pte Ltd
2.	BES Technology Pte Ltd
3.	Sun Cruises Holdings Pte Ltd
4.	Zuellig Insurance Brokers Pte Ltd
5.	Asia Pacific Air Cargo Pte Ltd
6.	SML Investments Pte Ltd
7.	Toll Express (Asia) Pte Ltd
8.	Sembcorp Gulf O&M Pte Ltd
9.	Sembcorp Design and Construction Pte Ltd
10.	Emirates Sembcorp Water & Power Company
11.	Sembcorp Utilities Pte Ltd
12.	Sembcorp Power Pte Ltd
13.	Sembcorp Environment Pte Ltd
14.	SembSITA Australia Pty Limited
15.	Sembcorp Tay Paper Recycling Pte Ltd
16.	SembWaste Pte Ltd
17.	SembMarine Investment Pte Ltd
18.	SCM Investment Holdings Pte Ltd
19.	Jurong Shipyard Pte Ltd
20.	Sembawang Shipyard Pte Ltd
21.	PPL Shipyard Pte Ltd
22.	Zhen Hua (Singapore) Engineering Pte Ltd
23.	Sembawang Shipyard Project Services Pte Ltd
24.	Jurong Brazil-Singapore Pte Ltd
25.	Bulk Trade Pte Ltd
26.	Dolphin Shipping Company Pte Ltd
27.	Jurong Marine Contractors Pte Ltd
28.	Jurong SML Pte Ltd
29.	Jurong Marine Services Pte Ltd
30.	SMOE Pte Ltd
31.	Baker Marine Pte Ltd
32.	Baker Marine Services (HK) Ltd
33.	Baker Marine Technology Inc.
34.	Straits Overseas Pte Ltd
35.	HQSM Engineering Pte Ltd